President’s Annual Report
2016 – 2017
OUR MISSION
Colorado Christian University cultivates knowledge and love of God in a Christ-centered community of learners and scholars, with an enduring commitment to the integration of exemplary academics, spiritual formation, and engagement with the world.

OUR VISION
We envision graduates who think critically and creatively, lead with high ethical and professional standards, embody the character and compassion of Jesus Christ, and who thereby are prepared to impact the world.
Dear Friends,

As I begin my second year as President of Colorado Christian University, I’ve never been more excited about our future. Last year saw many notable highlights and achievements for CCU, and in spite of a presidential transition and other significant staffing changes, CCU has had an incredible year financially. While statistics and financials often make up the centerpiece of a publication of this sort, I believe that the lives of the men and women who are a part of our campus community tell the real story of CCU.

This year marks CCU’s 50th anniversary on our Lakewood, Colorado campus. With deep academic and cultural roots in Lakewood, and our expanding presence in Denver and the surrounding areas, CCU is at an exciting moment, notably being named as one of the top growing institutions of higher learning in the nation by The Chronicle of Higher Education.

This year we welcomed our largest student body ever with 1,343 students in the College of Undergraduate Studies, and 6,813 students in the College of Adult and Graduate Studies. As our community continues to grow, we have built world-class buildings on our Lakewood campus to accommodate the need. This included the much anticipated opening of the new Anschutz Student Center in August. We have launched four new degree programs, a 3+1 dual degree program, and expanded one popular minor into a major — all in just the last academic year.

This year also marks the 500th anniversary of the Reformation when Martin Luther introduced his 95 Theses to the world. With this action, Luther changed the history of the church and the world forever. To commemorate this milestone, the University is hosting several important events for students, faculty, and staff to engage the five ‘solas’ of the Reformation and celebrate the lasting impact they’ve had on the Christian church.

We are CCU — and this report details just a few of the Strategic Objectives we’re tracking to hold ourselves accountable as we strive to become a great university. God continues to bless our endeavors at CCU, and we are excited for the ways He will continue to provide for our growing community. Thank you for the many and varied ways you support CCU. We can’t do it without you.

Yours in His Service,

Dr. Donald W. Sweeting
President
Colorado Christian University
Colorado Christian University is unique. We stand apart from other institutions of higher learning for many reasons — a few of which are outlined in this report. We’re committed to being Christ-centered in all things, and we hold firm to the truthfulness of the Bible. When you step on campus, you can feel the difference — this University is anything but typical.

We are academically rigorous, we are convictionally Christian, we are principally conservative, and we are becoming a great university. We are CCU.

EXEMPLARY ACADEMICS

We value a rigorous education, which is why our core curriculum has been ranked in the top 2% of universities nationwide for the past five years by the American Council of Trustees and Alumni. Our graduates are in high demand by employers. Through career preparation services, professional seminars, job placement assistance, and intensive immersion experiences, we are training professionals who have competitive academic credentials and relevant experience.

IN THE ROCKY MOUNTAIN REGION

As the flagship Christian university in the eight-state Rocky Mountain region, we believe we are called to boldly proclaim and remain committed to providing a community of Christ-centered scholars. Because of our unique location between Denver and the Rocky Mountains, we offer countless opportunities to explore the thriving city of Denver and to enjoy a new adventure every day.

ROOTED IN THE GRACE AND TRUTH OF JESUS CHRIST

Christ is first and foremost at the center of everything we do. We believe in not only the truth of Scripture, but also in its relevancy to issues we face today. Faith is so essential to CCU that it is directly integrated into all aspects of campus life. Whether it’s in the classroom, while interacting with peers, or serving the community, our faculty and staff are committed to fostering an environment of continual spiritual formation.

We believe that God is at work at CCU — transforming lives and making His grace and truth a reality in the world.
HIGHLIGHTS FROM THE 2016-2017 ACADEMIC YEAR

Colorado Christian University was ranked as the seventh fastest-growing private nonprofit master's institution in the nation by *The Chronicle of Higher Education*.

The National Council on Teacher Quality (NCTQ) has ranked both the elementary and secondary education programs in CCU's School of Education as the top education programs in the State of Colorado, and in the 98th percentile of all education programs, nationwide.

Wil Armstrong, son of our late president Bill Armstrong, was elected to the CCU Board of Trustees.

CCU launched the first industrial engineering degree program in the Denver-metro area.

CCU was ranked #1 in Colorado for lowest student debt and top 10 in the U.S. for enrollment growth in a study of over 1,300 schools by LendEDU.com.

The College of Adult and Graduate Studies launched a new logistics and supply chain management program which will begin in the spring 2018 semester.

Colorado businessman and entrepreneur Tim McTavish ’13 was elected as vice chair of the CCU Board of Trustees.

CCU’s College of Adult and Graduate Studies earned the 2017 Military Friendly® School designation.

The School of Music toured Italy — the first international tour for CCU’s major ensembles.

The Speech and Debate Team won the National Championship at the National Christian College Forensics Invitational (NCCFI).

The College of Adult and Graduate Studies launched both undergraduate licensure and non-licensure K-12 teaching programs that are hosted 100% online.
Christ, the living Word, is the integrating center of Colorado Christian University, intentionally at the core of all that CCU is and does. The University exists to produce graduates who think critically, live faithfully, and impact effectively their spheres of influence. This purpose is accomplished through a highly competent and dedicated faculty, an integrated academic curriculum, and student life programs designed to strengthen faith, shape character, and nurture compassionate response in a need-filled world.

**CCU RANKED ONE OF FASTEST-GROWING INSTITUTIONS**

Colorado Christian University was ranked as the seventh fastest-growing private nonprofit master’s institution in the nation; these results were published in *The Almanac of Higher Education 2017-2018*, an annual publication printed by *The Chronicle of Higher Education*.

**CCU RANKED IN TOP 2% NATIONWIDE FOR FIFTH YEAR IN A ROW**

The American Council of Trustees and Alumni (ACTA) has ranked Colorado Christian University in the top 2% of colleges nationwide — for the fifth consecutive year. CCU is one of only 25 institutions in the nation to earn an “A” rating for its core curriculum.

CCU was ranked in the top 30 colleges in *Washington Monthly*’s first-ever list for the “Best Four-year Colleges for Adult Learners.” With an array of undergraduate, licensure, and graduate programs designed specifically for adult learners, CCU’s College of Adult and Graduate Studies is being recognized for its education, convenience for adult students, and high employment rates post-graduation.
### Degree Programs Offered

- **Bachelor’s Degrees**: 51
- **Master’s Degrees**: 11

### Enrollment

#### 2017–2018
- Total Enrollment: 8,156
  - Undergraduate Enrollment: 1,343
  - Adult Undergraduate Enrollment: 5,599
  - Graduate Enrollment: 1,214

#### 2016–2017
- Total Enrollment: 7,379
  - Undergraduate Enrollment: 1,306
  - Adult Undergraduate Enrollment: 5,116
  - Graduate Enrollment: 957

### Average Class Size

- 15.4 students per class

### Student/Faculty Ratio

- 15:1

### Total Living Alumni

- 18,040

### Number of States and Countries Represented by CCU Alumni

- States, Including D.C. and 3 of 5 U.S. Territories: 50
- Countries Including the U.S.: 57
CCU students, staff, and faculty embrace the charge to serve others and share the love of Christ — whether on campus or across the globe. With countless opportunities for study, discipleship, and accountability, students graduate as devoted followers of Christ, with both the knowledge and skills necessary to effectively impact our world.

As a university, we graduate skilled, servant leaders who are ready to make an impact in their chosen vocation. We hold steadfast to high ethical standards that are grounded in biblical truth so that our students will develop practical knowledge, values-aligned decision-making skills, and skilled professionalism that embodies the character and compassion of Jesus Christ. Because of our continued commitment to spiritual formation, we have over 18,000 alumni living around the world who work to influence politics, medicine, the arts, social sciences, and more for Christ.

CHAPEL
Students at CCU take time to experience life together, to get to know one another in authentic relationships, and to support one another’s pursuit of Christ. This includes gathering together for twice-weekly Chapel services. During Chapel, students are challenged by compelling, biblical truths and invited to participate in worship through music. Chapel is organized by students on the Chapel team and Campus Ministries staff.

CAMPUS MINISTRIES
Our students are challenged to put their heart, mind, and hands to work by participating in trips and events offered through Campus Ministries. Students can create and design a mission trip wherever they feel led to serve through the CCU2theWorld ministry. Students can also serve as discipleship group (D-Group) leaders and engage in countless other roles as part of our student-led ministries.
2016-2017 MISSION TRIPS

Alaska
Belize
China
Costa Rica
Ecuador
England
India
Israel – Archaeology
Israel – Street Evangelism
Italy
Jamaica
Kazakhstan
New York City
New Zealand
Northern Ireland
Papua New Guinea
Philippines
Poland
Scotland
Tanzania
Uganda
Wyoming

STUDENT-LED MINISTRIES

All Things (Children’s Hospital Colorado ministry)
Bella Joy (anti-sex trafficking ministry)
Chapel Services (on-campus ministry)
Cross Nations (refugee ministry)
Discipleship Small Groups (on-campus ministry)
Students for Life (sanctity of human life ministry)
Sojourners (homeless ministry)
Westside (inner-city youth ministry)
Young Hearts (retirement and nursing home ministry)

TOTAL NUMBER OF STUDENTS WHO PARTICIPATED IN MISSION TRIPS IN 2016-17

388
If you asked Brooks Carveth when he was a high school senior what his life would look like in four years, he would say that he’d forego college to obtain his real estate license, with the hope to one day take over his grandfather’s family business in Omaha, Nebraska.

Little did he know that he’d instead move to Colorado to pursue a four-year degree, experience physical setbacks on a mission trip to Thailand, make friendships he’d have for life, and most importantly — find himself closer to God than ever before.

“All throughout high school I didn’t get good grades, so I was not planning to go to college,” he said. Brooks always admired his grandfather, who owns a real estate company, and had dreams of working alongside him. “I thought that I could be just like him — so I decided to follow in his footsteps and started working for the family business right after I graduated from high school.”

Yet, when fall came around, Brooks watched all of his friends leave for college. “I couldn’t sleep, and I kept wondering if I had made the wrong decision. I felt like I was missing out,” explained Brooks. So he decided to move back home to Lincoln, Nebraska and started attending a local community college.

Despite getting better grades, community college still wasn’t a good fit. He said, “I had this deep sense that it was not right for me. I knew the Lord was drawing me toward Him — leading me into something bigger. My parents encouraged me that they would support me either way, but I knew I didn’t want to stay there. I wasn’t sure what I was supposed to be doing.”
TURNING POINT

That December, Brooks was invited on a ski trip with some friends, who were incoming CCU students. “Looking back, I know that God’s hand was on that trip — and it was about much more than just skiing,” he said. “God used that trip and those guys to reveal Himself to me. I knew who Jesus was, but I didn’t have the deep personal relationship with Him they had.” Brooks knew this trip was a turning point in his life. Following the ski trip, he started meeting weekly with these same friends to talk about the Lord and study the Bible.

During that time, one of them told him about Colorado Christian University. “It wasn’t even on my radar,” he said. “I was considering transferring to the University of Nebraska (Lincoln), because it was a large university, and I thought there would be more opportunities there.”

Despite being concerned that he wouldn’t fit in, Brooks submitted a late application to CCU without telling anyone. Then, came the phone call from CCU — with a message of acceptance. “I was shocked. I teared up because I couldn’t believe it. I felt it would be a new start to my life,” he said.

After visiting campus, this realization was confirmed for Brooks. He said, “I knew that this was where I was supposed to be. There was no question in my mind about it.”

MINISTRY, MENTORSHIP, MISSIONS

Brooks’ time at CCU has been filled with tremendous opportunities for growth. During his second year, he felt called to get more involved by becoming a discipleship group (D-Group) leader. Although he didn’t have leadership experience, he was encouraged by the director of Student Discipleship to give it a try. “I surrendered to the Lord’s will, and being a D-Group leader was one of the most amazing experiences of my life,” said Brooks. The group became so close that they continued to meet throughout the year. Now, some of these men are not only his roommates, but have also become some of his best friends — friends he’ll have for life.

It was also during that time that Brooks pursued a faculty mentor: his economics professor. “He is someone that I look up to in so many different ways. He’s someone I can come to just about any time for advice or just to talk about life,” he said. “He’s modeled grace for me and helped me to realize that Jesus is full of love. We all come into this picture with different stories — but God’s grace is sufficient.”

For Brooks, the brotherhood of his discipleship group provided him with an essential spiritual and emotional connection, while the mentorship of his professors helped him to remain centered and reliant on Christ every day.

Brooks’ tenure at CCU hasn’t come without trial, however. During his junior year, he was approached about leading a summer mission trip to Thailand through CCU2theWorld, which proved to be an exercise in both faith and perseverance. “I have never been more challenged physically or spiritually,” he said. “Early in the trip, during our free day, I had an accident and fell down a waterfall. Later, a wound in my back got infected, and grew so large that surgery was required in a Thai hospital. That took me out of serving for several days because the pain was so intense. I was essentially confined to bed.”

Brooks’ dependence on God grew from that experience. He said, “I remember waking up every morning and saying, ‘God, there is no way I’m going to make it through this day without You.’ I was literally leaning on Him for physical strength to get me through each day.”

Service and leadership have been a vital part of Brooks’ time at CCU. He also served as a discipleship group advisor, where he mentored other student leaders of D-Groups. In addition, he was on the Student Standards and Accountability Board, traveled to Scotland with CCU2theWorld, and had several different internships on campus.

GRACIOUS IN GRATITUDE

“Throughout all of my experiences here, I’ve come to discover that CCU is a community that supports me, encourages me, and prays for me. Looking back, if I hadn’t gone to CCU I would be a totally different person,” shared Brooks. “The CCU story has become a part of my story; Christ has become my number one priority. I’m well prepared to pursue my academic and vocational goals after I graduate. Thanks to the professors and staff who invested in me, spiritual growth and mentorship have been hallmarks of my CCU experience.”

As Brooks prepares to depart the CCU community in December with his B.S. in Business Administration, he does so with immense gratitude. “There are really no words that can express the thankfulness and joy I have for being able to participate in such a fellowship of believers,” he said. “Perhaps, ‘To God Be the Glory,’ comes close.”

“Now to Him who is able to do far more abundantly than all that we ask or think, according to the power at work within us, to Him be glory in the church and in Christ Jesus throughout all generations, forever and ever. Amen.”

- Ephesians 3:20-21 (ESV)
At the age of 23, Patricia Boltz became one of the first female air traffic controllers in Honduras. At the peak of reaching her dream, God instead led her to Colorado Christian University. This is how she earned three degrees in her non-native language, raised a family, and inspired others to focus on giving.

EN ROUTE

“I grew up barefoot with no electricity and no running water.”

Patricia Boltz is from Honduras and is one of six children in a single-mom family. She always wanted to go to school, but her family couldn’t afford it.

That didn’t stop Patricia. “I took advantage of every opportunity that fell in my lap. I went to night school when it was free and worked during the day,” said Patricia.

“After seventh grade, I had to pay for school.” In order to continue attending night school, she ran errands for people to help pay her tuition. The rest of her check went to support her mom.

“I knew my circumstances would change if I stayed in school,” she said. “I saw that time as temporary and told myself that I was en route to where I was supposed to be.”

LET’S WRITE HISTORY

Things changed in 1978 when a friend convinced Patricia to apply to become an air traffic controller. Prior to that time, women in Honduras were not allowed to hold such a prestigious role. “She told me, ‘Let’s write history.’ So we did,” she said.
After attending air traffic control school, Patricia earned her pilot’s license to better understand her new career path. She graduated at the top of her class and became one of the first female air traffic controllers in Honduras at 23. Patricia continued to make history when she became the first air traffic controller from Honduras to receive a scholarship from the U.S. Federal Aviation Administration (FAA). She was invited to train in the United States. “I almost didn’t get to go,” she said. “I earned the scholarship but they told me they needed to raffle it among my whole class. When I showed up the day they drew tickets, there was only one left. I opened my ticket and it said, ‘Congratulations, Oklahoma!’ The scholarship was always meant for me.”

Patricia decided to join her father who was already living in the U.S. However, to become an air traffic controller, she needed to become a U.S. citizen. “I had to hold my green card for five years and prove that I had good character,” shared Patricia. “I went to my classes, and when I finally received my citizenship, I cried.”

Unfortunately, too much time had passed, and Patricia no longer qualified to become an air traffic controller in the U.S. “I was 32 when I came to the U.S., and the age limit is 31,” she said. “I was devastated, because I already had the experience and had gone to the FAA. Because of the age limit, I had to start my career from zero.”

Patricia started from the ground up working for airlines and became a cargo and passenger sales manager. During this time she married and gave birth to their daughter.

OPPORTUNITY AT CCU

In 2009, Patricia decided to go back to school. She heard of Colorado Christian University and thought it would be nice to attend a Christian school. “After the first day, I was hooked. Once in class, we prayed for one of my classmates who was having a hard time. I felt supported and cared for. I found exactly what I needed at CCU,” she shared.

“Even though I always had a bachelor’s degree in mind, I didn’t want to jump in full swing and be disappointed,” said Patricia. “I was going to be attending classes in a foreign language, had a full-time job, and was now a single mom, so I decided to start with an associate degree in general studies.”

She continued, “It was hard because I had basic English skills. I convinced myself that the brain is capable; age doesn’t matter, and I am able to learn.”

After finishing her associate degree, Patricia decided to pursue her B.S. in Organizational Management – Project Management. During this program, she earned her first ‘C’ grade in school. Patricia thought, “That was stressful, but I knew it would refine me. I had peace that I did it to the best of my ability with the resources I had.”

She then decided to earn a certificate in biblical studies. “I cried about everything in this class, and my laptop broke. I wondered why I got myself into this. But it refined me as a Christian, student, and a mom.” Patricia remembered her instructors encouraging her to depend on God in prayer when things were hard. She shared, “That sustained me when the pressure could have broken me.”

After earning her certificate, Patricia decided to pursue her Master of Organizational Leadership, which she completed this May. “Whatever would take someone two hours, took me 10. Nobody said it would be easy.”

In 2013, they started a kindergarten in Honduras that focuses heavily on practical life skills and educating both fathers and mothers about how to get involved in educating their kids.

Patricia plans to write a book, perhaps pursue a Ph.D., and speak at workshops to inspire others — especially when circumstances can make it seem nearly impossible to move forward.

“I challenge people to ask themselves, ‘Am I part of the solution or am I part of the problem?’” said Patricia. “I always knew that I could only be proud of myself if I was part of the solution. If I didn’t attempt something, I couldn’t blame anyone else because I chose not to create that opportunity.”

Patricia continues to advocate for the power of improving your own circumstances through education. “I discovered that knowledge opens doors for everybody,” she said. “When you graduate and receive that piece of paper, it sends a message. It is powerful, and it makes all things possible.”

CIRCUMSTANCES AREN’T EVERYTHING

Patricia worked at an alternative high school for three years while she was a student at CCU. She asked her students, “What are you going to give to get where you want to go?” Students would reply by saying, “But you’re smart. You flew a plane.” How did she respond? “No, I took classes. I learned and so can you.”

Patricia currently works as a business aviation analyst for an aviation auditing company — a connection made by CCU’s Employment Management Services (EMS) program. She and her daughter have been facilitating humanitarian aid in Honduras by sending clothing, medicine, and school materials.
WE ARE PROVIDING OPPORTUNITIES

SCHOLARSHIPS THAT FUND DREAMS

BECKMAN SCHOLARSHIP FUND
The Beckman Scholarship Fund — created to honor former University president, Dr. David Beckman — provides support to students with financial need. Every dollar given toward this fund goes directly to a student’s education.

ENDOWED SCHOLARSHIPS
Endowed scholarships help both current students and future generations by providing an investment fund, which preserves the value of the original gift year after year. In 2016-17, CCU students received almost $200,000 through endowed scholarships.

SCRIPTURE MEMORY SCHOLARSHIP
Colorado Christian University’s Scripture Memory Scholarship is awarded to students who demonstrate the ability to memorize a complete book of the Bible. The Scripture Memory Scholarship allows students to use their knowledge of Scripture to reduce tuition costs, which benefits their faith and finances at the same time.

WORLD CHANGERS SCHOLARSHIPS
Three full-tuition scholarships are annually awarded on a competitive basis to new students who qualify as Trustees’ Scholars. Competition is by invitation only and occurs on campus early during the spring semester prior to intended enrollment. Students invited to attend and who participate in the two-day event receive an additional Impact Scholarship.
Pursuing higher education is an investment for our students, their families, and the whole CCU community. As part of that investment, we strive to support our students through scholarships and awards that recognize students’ academic and leadership abilities, special talents, community service, and financial need.

FIRSTBANK SCHOLARSHIP
Students currently enrolled in CCU’s School of Business and Leadership are eligible for the FirstBank Scholarship. The scholarship is intended to increase program diversity, strengthen service to the community, and fortify young leaders with a foundation of informed business ethics and servant leadership.

PROGRAM-SPECIFIC SCHOLARSHIPS
Students who major/minor in music or theatre and those who participate in select ensembles/theatre can audition for a School of Music scholarship. Athletics scholarships based on athletic and academic performance are offered by many of CCU’s varsity sports. Through the Alpha Sigma Lambda Honor Society, CCU honors non-traditional adult undergraduate students for their academic excellence and superior leadership in higher education.

DUAL CREDIT, LEGACY, AND PARTNER SCHOLARSHIPS
Colorado Christian University has partnered with dozens of Christian high schools, dual credit high schools, organizations, churches, and parachurch ministries to provide financial opportunities for prospective students associated with these organizations to pursue their education at CCU. In addition, CCU has established the Legacy Scholarship, designed to assist children and/or siblings of CCU alumni and current students to continue the CCU tradition. Students are eligible to receive a $1,250 annual scholarship ($5,000 over four years) to CCU’s College of Undergraduate Studies.

K-LOVE SCHOLARSHIP CONTESTS
Since 2001, CCU and K-LOVE have partnered together to give more than 2,500 adult students the opportunity to pursue their dreams of continuing their education. These contests provide one $10,000 scholarship and one $5,000 scholarship to contest winners. Additionally, all eligible students receive a $1,000 scholarship just for entering the contest. This partnership remains one of the foundational ways that the College of Adult and Graduate Studies provides tuition scholarships.

STUDENT ACHIEVEMENT AWARD
CCU’s College of Adult and Graduate Studies is committed to helping its adult students complete their undergraduate degree quickly and affordably — while maintaining academic excellence. The Student Achievement Award fulfills this commitment by providing a lower tuition rate to adult undergraduate students who are continuously enrolled in classes and maintain good grades.

Pursuing higher education is an investment for our students, their families, and the whole CCU community. As part of that investment, we strive to support our students through scholarships and awards that recognize students’ academic and leadership abilities, special talents, community service, and financial need.

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<th>Percent of Traditional Undergraduate Students Who Receive an Academic Scholarship</th>
<th>Total Scholarship Funds Awarded to CCU Students in 2016-17</th>
<th>Percent Increase in Scholarships Awarded to Adult and Graduate Students from 2015-16 to 2016-17</th>
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<tr>
<td>88%</td>
<td>$21,814,440</td>
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The future leaders of our city, our state, our nation, and our world currently walk the halls of our universities — they shouldn’t have to compromise on the education they need to positively impact the world.

CCU is dedicated to investing in our future leaders because we believe that a private, Christian higher education should be affordable and attainable for those students who want to serve as leaders in the church, business, government, arts, technology, and more.

Many students and their families mistakenly assume they cannot afford a private, liberal arts education at a Christian university — but nothing could be further from the truth. At CCU, we believe that one of the best investments is a solid, Christ-centered education, and its pursuit should not be compromised by financial concerns.

Read on to learn more about the programs and opportunities available at CCU that help us accomplish this bold mission.
EMPLOYMENT MANAGEMENT SERVICES (EMS)

Employment Management Services is a unique, robust job placement program that pairs CCU students and alumni with local, national, and international employers in need of high quality job candidates. EMS partners with over 200 local and national organizations, allowing students to gain professional experience while earning an income. These businesses range from Fortune 100 companies to Colorado-owned businesses.

EMS provides students with the opportunity to gain hands-on experience, develop real-world competency, and offset the cost of tuition and student loans.

FAST FACTS

- 92% job placement rate
- 63% of the employers are local companies
- 37% of our employers are national and international brands
- 1,187 students have been placed in post-graduation jobs as of August 2017

3+1 DUAL DEGREE PROGRAM

This fall, CCU launched the 3+1 Dual Degree Program, which offers highly motivated students the opportunity to complete their bachelor’s degree and master’s degree in only four years. The first degrees to qualify for the program are a B.A in Biblical Studies with an M.A. in Biblical Studies, and a B.A. in Theology with an M.A. in Theological Studies.

BENEFITS

- Complete two degrees in four years
- Decrease the financial cost of education
- Become highly qualified for jobs sooner than the average graduate

“The goal of the 3+1 program is to both lower the financial cost of higher education and to serve the needs of employers by providing them with qualified graduates, sooner than ever before.”

- Dr. Cherri Parks,
  Vice President for Academic Affairs

DUAL CREDIT

CCU offers dual credit courses to select high schools, delivering CCU college credit for courses taught on high school campuses, with the school’s curriculum, and by the school’s instructors. Students enrolled in dual credit courses receive both high school and college credit.

BENEFITS

- Prepare for the rigors of college courses
- Earn nationally transferable college credit
- Complete an undergraduate degree in less time
- Take college courses while still enjoying high school
- Complete general education core courses before attending college
- Earn a $1,250/year (or $5,000 over four years) scholarship to attend CCU
CCU is an NCAA Division-II college in the Rocky Mountain Athletic Conference (RMAC), one of the largest and most competitive conferences in the nation. The University is also a member of the National Christian College Athletics Association (NCCAA).

All CCU student-athletes are mentored and trained by committed coaching staff. Our coaches prioritize spiritual growth and leadership while encouraging excellence in competitive athletics. This means that when athletes come to practice, they don’t simply show up; they come ready to work hard, do their best, and become better than they were the day before.

We see leadership training within competitive athletics as invaluable to learning how to lead in the real world. Our competitiveness is driven by becoming all we can be for the glory of God.
## 2016-17 Athletic Successes

### TEAM
- Men’s Golf three-peat NCCAA (National Christian College Athletic Association) National Champions
- Women’s Soccer NCCAA National Champions
- Men’s Basketball NCCAA National Champions

### INDIVIDUAL
- Head Women’s Soccer coach, Tammy McPherson, named Women’s Soccer Coach of the Year by NSCAA (National Soccer Coaches Association of America)
- Men’s Basketball coach, Kevin Lubbers, named NCCAA Coach of the Year
- Men’s Golf coach, Mark Hull, named NCCAA Coach of the Year and RMAC Coach of the Year
- Men’s Golf’s Chase Carlson, Baseball’s Jerry Gallegos, Volleyball’s Sophia Proano named NCAA All-Region
- Volleyball’s Sophia Proano named AVCA All-American Honorable Mention, NCAA D2 All-American
- Track and Field’s Evan Verbal took first place in Men’s 1500M in RMAC
- Softball’s Amy Edison named RMAC Summit Award winner, highest GPA and starter
- 12 student-athletes named NCCAA All-Americans
- 6 student-athletes named RMAC First Team All-Academic
- 7 student-athletes named First Team All-RMAC
- 8 student-athletes named Second Team All-RMAC
- 12 student-athletes named RMAC Athletes of the Week

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*AT CCU, WE PLAY TO WIN — BUT MOST OF ALL TO HONOR GOD, OUR AUDIENCE OF ONE.*
Our public policy think tank, the Centennial Institute, is a platform for CCU to address current cultural issues. Throughout the year, the Institute hosts events and debates while helping students learn the importance of civic responsibility.

Once a month, Centennial Institute sponsors lectures, panels, debates, and issue briefings for friends on campus and any guests who wish to attend. In year’s past, the Distinguished Lecture Series has welcomed notable speakers including former Vice President Dick Cheney; Dr. Ben Carson; Antonin Scalia, Associate Justice of the Supreme Court; and others.

Centennial Institute’s signature event is the annual Western Conservative Summit (WCS). WCS is the largest gathering of conservatives outside of Washington, D.C., with this year’s Summit having the largest attendance to date.

Alongside the Western Conservative Summit is the annual Young Christian Conservatives Leadership Conference (YCCLC). YCCLC offers students ages 16-20 the opportunity for a week of leadership development and political discourse.

Centennial Institute has a robust internship program for students at CCU called the 1776 Scholars. There is also a Fellows program with 30 respected professionals who join the Institute each year to provide scholarship and thought leadership on key issues of the day.

“Western Conservative Summit has become the premiere summer destination for Americans who still believe in freedom, faith, family, and the future.”

– Allen West
former U.S. Congressman from Florida
DISTINGUISHED SPEAKERS HOSTED IN 2016-2017

Secretary Bill Bennett

Sen. Cory Gardner

Megan Alexander

Rep. Bob Beauprez

Katie Pavlich

Dr. Os Guinness

Cal Thomas

Rep. Ken Buck

Donald Trump Jr.

Sen. James Lankford

Dr. James Dobson

Sen. Tim Scott
Colorado Christian University is the premier interdenominational Christian college in Colorado and the Rocky Mountain region. Nestled distinctly between downtown Denver and the foothills of the Rockies, CCU is blessed by its geographic location.

To expand upon the blessing of our location, we are in the midst of our campus redevelopment campaign. The completed buildings in this campaign include Leprino Hall, the first new academic building; Yetter Hall, a residence hall; and The Anschutz Student Center. The new student center opened in the fall of 2017 and stands at the center of CCU’s campus providing space for student life and community.

“The Anschutz Student Center will not just be a hub for gathering, it will be a place for great conversation — where great ideas are discussed. It will be a setting for discipleship, where students will be trained as leaders who love what is good and make a contribution in every honorable vocation.”

– Dr. Donald W. Sweeting, CCU President
“Unless the Lord builds the house, those who build it labor in vain.”
– Psalm 127:1 (ESV)
Since its onset in October of 2012, the Faith | Family | Freedom Campaign has assisted our continued vision of becoming a great university. Five years into this campaign, the University has expanded its Lakewood campus to 34 acres and three new buildings including an academic building, a residence hall, and the new Anschutz Student Center.

These first buildings were constructed to support CCU’s exceptional growth. Leprino Hall added over 540 in-class seats — doubling our previous classroom capacity. Yetter Hall features 53 apartment-style units — providing an additional 300 beds to serve our rapidly growing student body. The Anschutz Student Center provides space for dining, gathering, and fellowship — a beautiful facility where God will change lives for His purposes, both now and in future generations.

By God’s grace, CCU is well positioned for a promising future. As we welcome the largest student body in University history, we recognize that God has even bigger plans for the University — plans that require additional, world-class facilities.

Several construction projects are in the planning stages. These will provide immediate support in both academic and residential space to accommodate our continued enrollment growth.
By God’s grace and under the guidance and leadership of former University president, Bill Armstrong, Colorado Christian University experienced a period of record-breaking enrollment growth and transformation, resulting in today’s need for expanded facilities and infrastructure to educate, serve, and house our traditional student population.

NEW RESIDENTIAL BUILDING
After seven consecutive years of record-breaking enrollment in our College of Undergraduate Studies, our most immediate need is a second new residential building to house students on campus. The Lakewood campus, which was originally designed to accommodate 600 students, is now home to more than 1,300 traditional undergraduates.

NEW ACADEMIC BUILDING
In addition, we are planning the construction of a second academic building to provide for our continued student enrollment growth and increased science and technology needs. In CCU’s Natural Sciences and Mathematics department alone, enrollment has tripled over the last five years, and the stage is set for continued growth with the launch of our new Bachelor of Science in Industrial Engineering program. This new academic building will expand opportunities for future generations to become world changers for Jesus Christ in the fields of science, medicine, engineering, and technology.

CHAPEL | LIBRARY | SCHOOL OF MUSIC
This beautiful new facility will stand as the anchor for CCU’s integration of faith and learning, housing our University’s first dedicated chapel, the school of music, the University library, and space for media production and the performing arts.

ACADEMIC QUAD
The new academic quad will be the focal point of CCU’s academic and community experience. Leprino Hall, a second new academic building, and the chapel will complete the academic quad which will add over 100,000 square feet of new educational space.
Colorado Christian University is striving to fulfill the transformational vision of former President Bill Armstrong, both in terms of the campus, itself, and an endowment fund for need-based student scholarships.

This endeavor is the largest and most important in CCU’s history — one that will touch and transform every aspect of the University, including each college, school, division, and department; and each faculty member, staff member, and student.

AN UNCOMMON VISION
As University president, Bill Armstrong envisioned a university that would be a light in the Rocky Mountain west that led with the highest standards of academics; that ministered to the world; and engaged the culture.

During his tenure as CCU president, enrollment tripled from 2,500 students to over 8,000 students today. His commitment to academic excellence attracted high-caliber students with GPAs and standardized test scores significantly higher than the national average. In addition, CCU’s core curriculum was and is still currently ranked in the top two percent of all colleges and universities nationwide by the American Council of Trustees and Alumni (ACTA).

In 2012, Bill Armstrong launched CCU’s campaign to redevelop our campus because he believed that a world-class academic environment is necessary to prepare students to become world changers for Jesus Christ.
“Dad didn’t get to finish what he set out to do, but his mission is one and the same with CCU’s mission.”

– Wil Armstrong, son of Bill Armstrong and member of CCU’s Board of Trustees
Colorado Christian University’s Board of Trustees is made up of distinguished business, education, ministry, and community leaders. Their combined experience provides a strong foundation for University guidance.

The Board of Trustees exercises ultimate authority over the University, accountable to God and to history, and otherwise constrained only by the teaching of Scripture, applicable law, and regulations.

While retaining final policy-making authority, the Board of Trustees has delegated management authority to the president.

Informed by Scripture, academic tradition, and our University’s best practices, the Board of Trustees exercises its institutional authority through statements of mission, vision, and Strategic Objectives.

**STRATEGIC OBJECTIVES**

Colorado Christian University’s Strategic Objectives were adopted by the CCU Board of Trustees to serve as a guiding compass for the University. They direct the implementation of CCU’s long-established mission and vision, and provide context for our first priority — an enduring commitment to Jesus Christ and His Kingdom. The Strategic Objectives provide a point of convergence for every member of the CCU community and for every aspect of life at CCU, from how we teach and learn in the classroom to how we live with and serve others.

**Colorado Christian University Shall:**

- Honor Christ and share the love of Christ on campus and around the world;
- Teach students to trust the Bible, live holy lives and be evangelists;
- Be a magnet for outstanding students and prepare them for positions of significant leadership in the church, business, government and professions by offering an excellent education in strategic disciplines;
- Teach students how to learn;
- Teach students how to think for themselves;
- Teach students how to speak and write clearly and effectively;
- Give students significant opportunities to serve our Lord while they are at CCU and to help them develop a lifetime habit of such service;
- Impact our culture in support of traditional family values, sanctity of life, compassion for the poor, Biblical view of human nature, limited government, personal freedom, free markets, natural law, original intent of the Constitution and Western civilization;
- Be seekers of truth;
- Debunk “spent ideas” and those who traffic in them;
- Ask God to multiply our time and ability to the glory of His great name;
- Be a servant of the Church; and
- Become a great university.
Weekend of Welcome 2017
Western Conservative Summit 2017
Mission Trips
Anschutz Student Center Dedication
Women’s Soccer NCCAA National Champions
President Sweeting Inauguration
Commencement 2017
New Student Retreat 2017
Exemplary academics in the Rocky Mountain region, rooted in the grace and truth of Jesus Christ
FISCAL YEAR ENDED JUNE 30, 2017

The 2017 President’s Annual Report includes many adjectives to describe Colorado Christian University. Among other descriptions: We are convictionally Christian; we are geographically blessed; we are principally conservative; and we are becoming a great university.

But, there is another adjective that we need to include to describe Colorado Christian University:

We are financially blessed.

In so many areas around CCU it is easy to see the Spirit of God at work. For example, one of our online students has shared: “I always wanted to go to college, but was busy working and could not afford it. Now I am older and have physical challenges. I feel I am too young to retire and I don’t think God is finished with me yet. Jesus is working in my heart and life and He has a plan for my life.”

The Spirit of God is visible during Chapel services for our traditional students, with 1,000+ young people singing, worshiping, and praising our Lord. He is evident in the work of CCU’s School of Theology, mission teams, and volunteer activities — in fact, the hand of God Himself is clear in all the schools and all of the activities of CCU.

It’s equally apparent that the hand of God is evident in the financial affairs of CCU! The financial results for fiscal year ending June 30, 2017 cannot be explained in any other way. God Himself has smiled on CCU operationally for the past several years — the pinnacle was this past year. In a fiscal year which included a transition at the top leadership level — due to the passing of our beloved former president Bill Armstrong — and many other events that could have resulted in financial setbacks, CCU’s financial outlook for the future is soaring!
Over the past five years, the total assets of Colorado Christian University have doubled from $79 million to $157 million. Equity, or net assets of CCU have also nearly doubled from $60 million to $108 million. Within this last fiscal year, total assets have increased by $15.6 million, and total equity has increased by $15.0 million. Last year, our long-term debt to total assets ratio was 26.2% and it decreased to 23.4% for fiscal year 2017. Both of these percentages represent very low amounts of long-term debt in relation to assets. CCU has over 14 months of gross revenue in unrestricted equity, which is much higher than the six to nine months recommended by many nonprofit experts.

A summary of CCU's balance sheet over the past five years is as follows:

<table>
<thead>
<tr>
<th>CONDENSED BALANCE SHEET</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash &amp; Cash Equivalents</td>
<td>$16,275,400</td>
<td>$11,035,054</td>
<td>$33,677,701</td>
<td>$35,236,500</td>
<td>$27,826,054</td>
</tr>
<tr>
<td>Restricted Cash</td>
<td>1,524,888</td>
<td>2,000,000</td>
<td>2,000,000</td>
<td>2,000,000</td>
<td>2,000,000</td>
</tr>
<tr>
<td>Accounts Receivable, Net</td>
<td>2,969,340</td>
<td>5,333,036</td>
<td>5,564,760</td>
<td>8,503,664</td>
<td>12,040,384</td>
</tr>
<tr>
<td>Investments</td>
<td>28,895,492</td>
<td>23,023,030</td>
<td>22,440,667</td>
<td>21,469,878</td>
<td>21,170,759</td>
</tr>
<tr>
<td>Property and Equipment, Net</td>
<td>25,833,925</td>
<td>42,511,949</td>
<td>68,235,584</td>
<td>64,430,818</td>
<td>90,393,278</td>
</tr>
<tr>
<td>Notes Receivable, Net</td>
<td>2,917,000</td>
<td>6,052,694</td>
<td>1,723,549</td>
<td>3,465,726</td>
<td>2,695,515</td>
</tr>
<tr>
<td>Other Assets</td>
<td>1,036,191</td>
<td>1,079,366</td>
<td>1,571,170</td>
<td>3,064,513</td>
<td>1,595,330</td>
</tr>
<tr>
<td>Total Assets</td>
<td>$79,452,236</td>
<td>$91,035,129</td>
<td>$131,213,431</td>
<td>$142,171,099</td>
<td>$157,721,320</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable and Other</td>
<td>$3,041,367</td>
<td>$2,811,374</td>
<td>$4,443,242</td>
<td>$3,916,347</td>
<td>$3,748,577</td>
</tr>
<tr>
<td>Deferred Revenue</td>
<td>3,818,598</td>
<td>4,053,451</td>
<td>3,556,619</td>
<td>7,350,416</td>
<td>6,490,150</td>
</tr>
<tr>
<td>Property Development Payables</td>
<td>2,900,000</td>
<td>5,639,395</td>
<td>3,934,873</td>
<td>1,179,187</td>
<td>3,194,664</td>
</tr>
<tr>
<td>Long Term Debt</td>
<td>9,250,000</td>
<td>9,565,005</td>
<td>32,932,633</td>
<td>37,327,685</td>
<td>36,933,715</td>
</tr>
<tr>
<td>Other</td>
<td>820,899</td>
<td>599,298</td>
<td>592,732</td>
<td>155,639</td>
<td>155,639</td>
</tr>
<tr>
<td>Total Liabilities</td>
<td>$19,830,864</td>
<td>$22,668,523</td>
<td>$45,460,099</td>
<td>$49,929,274</td>
<td>$50,522,745</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Assets</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>54,185,558</td>
<td>63,046,578</td>
<td>77,110,533</td>
<td>82,587,497</td>
<td>94,931,954</td>
</tr>
<tr>
<td>Restricted</td>
<td>5,435,814</td>
<td>5,320,028</td>
<td>8,642,799</td>
<td>9,654,328</td>
<td>12,266,621</td>
</tr>
<tr>
<td>Total Net Assets</td>
<td>59,621,372</td>
<td>68,366,606</td>
<td>85,753,332</td>
<td>92,241,825</td>
<td>107,198,575</td>
</tr>
<tr>
<td>Total Liabilities and Net Assets</td>
<td>$79,452,236</td>
<td>$91,035,129</td>
<td>$131,213,431</td>
<td>$142,171,099</td>
<td>$157,721,320</td>
</tr>
</tbody>
</table>
A primary feature of CCU’s operational strategy is that all operations need to stand alone, which is unusual in the business of higher education. Most public institutions rely on state tax or other revenue, and many nonprofit institutions rely heavily on donations and endowments to supplement tuition and auxiliary revenue. However, CCU has operated with a net operating profit — from tuition and auxiliary revenue — for over ten years.

This strategy has allowed CCU greater flexibility for the generous donations that have been received over the past several fiscal years. The emphasis on campus development donations has allowed the construction of the three most recent beautiful buildings on the main campus — Leprino Hall, Yetter Hall, and the new Anschutz Student Center. We remain most grateful for the many generous donors who have made these buildings possible, and for the accumulation of funds to be used in future campus development projects.

A highly summarized Statement of Operations for the last five fiscal years is as follows:

<table>
<thead>
<tr>
<th>CONDENSED STATEMENT OF ACTIVITIES</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Revenue</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition Revenue</td>
<td>$50,603,852</td>
<td>$56,882,768</td>
<td>$62,820,783</td>
<td>$74,075,892</td>
<td>$89,564,734</td>
</tr>
<tr>
<td>Scholarships and Grants</td>
<td>(10,884,426)</td>
<td>(12,718,511)</td>
<td>(14,525,237)</td>
<td>(18,147,459)</td>
<td>(23,519,759)</td>
</tr>
<tr>
<td>Auxiliary Services</td>
<td>5,941,319</td>
<td>6,221,339</td>
<td>6,808,487</td>
<td>8,128,434</td>
<td>9,039,158</td>
</tr>
<tr>
<td>Contributions</td>
<td>2,116,224</td>
<td>2,248,066</td>
<td>2,181,391</td>
<td>2,054,644</td>
<td>1,855,749</td>
</tr>
<tr>
<td>Other</td>
<td>1,703,897</td>
<td>2,152,962</td>
<td>3,266,466</td>
<td>2,402,784</td>
<td>2,550,520</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>49,480,866</td>
<td>54,786,624</td>
<td>60,551,890</td>
<td>68,514,295</td>
<td>79,490,402</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES BY ACTIVITY:</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Instruction</td>
<td>14,789,936</td>
<td>15,700,192</td>
<td>16,753,942</td>
<td>16,139,237</td>
<td>17,697,213</td>
</tr>
<tr>
<td>Academic Support</td>
<td>4,791,226</td>
<td>4,169,117</td>
<td>4,414,414</td>
<td>4,033,032</td>
<td>3,972,091</td>
</tr>
<tr>
<td>Student Services</td>
<td>12,593,335</td>
<td>13,831,439</td>
<td>15,289,271</td>
<td>17,828,459</td>
<td>20,657,014</td>
</tr>
<tr>
<td>Auxiliary Enterprises</td>
<td>5,033,618</td>
<td>5,127,384</td>
<td>4,909,833</td>
<td>8,946,975</td>
<td>9,004,500</td>
</tr>
<tr>
<td>Public Service</td>
<td>924,672</td>
<td>2,017,482</td>
<td>4,304,070</td>
<td>863,899</td>
<td>1,705,207</td>
</tr>
<tr>
<td>Subtotal</td>
<td>38,132,787</td>
<td>40,845,614</td>
<td>45,671,530</td>
<td>47,811,602</td>
<td>53,036,025</td>
</tr>
</tbody>
</table>

| Supporting Services            |           |           |           |           |           |
| General and Administrative     | 7,864,371  | 9,484,765  | 12,104,154 | 16,197,577 | 15,514,729 |
| Fundraising                     | 911,267    | 989,082    | 1,021,251  | 1,812,832  | 1,813,488  |
| Subtotal                       | 8,775,638  | 10,473,847 | 13,125,405 | 18,010,409 | 17,328,217 |
| Total Expenses                 | 46,908,425 | 51,319,461 | 58,796,935 | 65,822,011 | 70,364,242 |
| Change in Net Assets from Operations | 2,572,441 | 3,467,163  | 1,754,955  | 2,692,284  | 9,126,160  |

| Non-Operating Activity         |           |           |           |           |           |
| Capital and Endowment Funds    | 6,352,298  | 2,979,168  | 16,279,248 | 3,758,880  | 5,671,320  |
| Investment and Other Non-Operating | 1,451,249 | 2,298,903  | (647,477)  | 37,329     | 159,270    |
| Change in Net Assets           | 10,375,988 | 8,745,234  | 17,386,726 | 6,488,493  | 14,856,750 |
Financial results this wonderful can only be explained by the watchful eye of our Lord on Colorado Christian University. When asked about CCU’s success on any measure, our former president Bill Armstrong used to say, “It is as if God is saying to the world, ‘Watch what I will do with a university that honors My Name.’” While President Armstrong laid the firm financial and theological foundation upon which we now stand, it is very gratifying that our new president, Dr. Donald W. Sweeting, shares the convictional faith demonstrated by Bill Armstrong, and we continue in the great tradition of steadfastness to Scripture. Dr. Sweeting has a keen desire to continue in the moral and ethical financial tradition of CCU. All faculty and staff know that we will continue to be a university that honors God’s Name.

In order to assist in the comparison of one nonprofit institution to another, a group of CPAs and professionals from KPMG and Prager, McCarthy, and Sealy, LLC developed a standardized tool by which any institution of higher learning can compare financial performance with peer institutions. The result of their work has produced a Composite Financial Index (CFI) which has been the benchmark for many years to give an indication of financial health. In fact, this same CFI is used by the U.S. Department of Education to determine if an institution whose students use Title IV financial aid demonstrates fiscal responsibility to remain eligible to receive these funds.

The Composite Financial Index (CFI) is a single indicator of overall institutional financial health based on performance in four principal domains of finance: sufficiency and flexibility of financial resources, management of debt, management and performance of assets, and results from operations. Each domain is measured by a core financial ratio:

- **Primary Reserve Ratio**: a measure of financial flexibility and resource sufficiency
- **Viability Ratio**: a measure of debt management
- **Return on Net Assets**: a measure of overall asset return and performance
- **Net Operating Revenues Ratio**: a measure of operating results

Once these four factors are calculated, they are combined through a standardized weighting formula into one overall factor — the Composite Financial Index (CFI). The U.S. Department of Education considers a CFI score of 3.0 or higher to be an indicator of overall financial health. CFI scores below this threshold usually indicate concern, and depending on the situation and the actual score, an institution may be in jeopardy of losing authorization to receive Title IV funding.

### Comparison to CIC Institutions

One of the many organizations in which Colorado Christian University maintains membership is the Council of Independent Colleges (CIC). This organization publishes an annual study of CFI comparison scores across its membership, and rates each individual member in relation to its peer group. This report is quite extensive, and includes data from over 700 member institutions. Some highlights are as follows:

#### CFI Score of Colorado Christian University Compared to CIC National Averages

The following graph depicts CIC data for 713 institutions from fiscal years 2010 through 2015 (latest available). This information is broken into the 25th percentile, 50th percentile, and 75th percentile. As can be seen on the following graph, CCU exceeds the score of all institutions in the 75th percentile for each of the five years presented. In addition, for comparison purposes, calculated CFI scores are plotted for CCU for fiscal years 2016 and 2017:

#### CFI Score of Colorado Christian University Compared to CIC Enrollment Size

The following graph reflects CIC data for 713 institutions again from fiscal years 2010 through 2015 (latest available). This information is broken into each institution’s enrollment size in increments of 1,000 students with the maximum increment representing enrollment greater than 3,000 students. CCU is in the category of enrollment greater than 3,000. As the following graph (next page) indicates, CCU’s Composite Financial Index is well in excess of 140 comparable size institutions.
COMPARISON OF COLORADO CHRISTIAN UNIVERSITY TO CCCU INSTITUTIONS

In addition to membership in the Council of Independent Colleges, CCU also belongs to the Council of Christian Colleges and Universities (CCCU). Because of the universality of the CFI scoring system, the CCCU also produces an annual report of how each institution compares to other CCCU member institutions. In this comparison, CCU is compared solely to other Christian colleges and universities, and this comparison is more granular in the sense that the comparison institutions share many of the Christian characteristics of Colorado Christian University.

A comparison of the last six years, refined by percentile, again reflects that CCU’s financial outlook exceeds the 75th percentile of 78 like-minded Christian institutions:

CONCLUSION

There can only be one conclusion to these exceptional financial results over the past seven years, and continuing for the fiscal year ended June 30, 2017:

Soli Deo Gloria!

To God alone be the glory, and it is to Him that we give thanks for His blessings on His university!

Respectfully,

Daniel L. Cohrs, CPA
Vice President of Business Affairs / CFO
Colorado Christian University, founded in 1914, upholds a distinct combination of rigorous academics and Christ-centered values. The main campus lies minutes from the Rocky Mountains and Denver, providing vibrant opportunities for growth and servant leadership. Over 8,000 students are enrolled at campuses throughout the state and in online academic programs.

PROGRAMS:
Bachelor's Degrees: 51
Master's Degrees: 11

COLLEGE OF UNDERGRADUATE STUDIES MAJORS:
Accounting
Biblical Studies
Biology
Business Administration
Communication
Computer Information Systems
Elementary Education
Licensure
English
Global Studies
Health Sciences
History
Industrial Engineering
Liberal Arts
Ministry Management
Music
Music Education: K-12
Licensure

TOP FIVE UNDERGRADUATE MAJORS (BY ENROLLMENT):
1. Business Administration
2. Psychology
3. Elementary Education
4. Communication
5. Health Sciences

COLLEGE OF ADULT AND GRADUATE STUDIES MAJORS:
Accounting
Biblical Studies
Business Administration
Communication Studies
Computer Information Technology
Criminal Justice
Health Care Administration
Human Resource Management
Information Systems Management
Liberal Arts Elementary Education Licensing
Liberal Arts Elementary Education Theory
Liberal Arts Health Care Administration
Liberal Arts Industrial Engineering
Liberal Arts Management
Liberal Arts Ministry Management
Liberal Arts Music
Liberal Arts Music Education: K-12

TOP FIVE MAJORS FOR ADULT UNDERGRADUATE PROGRAMS (BY ENROLLMENT):
1. Psychology
2. Nursing
3. Biblical Studies
4. Business Administration
5. Healthcare Administration

GRADUATE DEGREES:
Master of Arts in Biblical Studies
Master of Arts in Counseling
Master of Arts in Curriculum and Instruction
Master of Arts in Theological Studies
Master of Business Administration
Master of Education in Educational Leadership
Master of Education in Special Education
Master of Organizational Leadership
Master of Public Administration
Master of Science in Criminal Justice
Master of Science in Nursing

TOP THREE GRADUATE PROGRAMS (BY ENROLLMENT):
1. Counseling
2. Organizational Leadership
3. Business Administration

ACCREDITED BY:
Institutional:
- Higher Learning Commission

Specialized:
- Colorado State Board of Education (authorized to offer licensure programs)
- Commission on Collegiate Nursing Education
- National Association of Schools of Music
- Council for Accreditation of Counseling and Related Educational Programs